



AMTRAK
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April 3, 2026

Jerrold Nadler
U.S. Representative, NY-12
201 Varick Street, Suite 669
New York, NY 10014

Liz Krueger
New York State Senator, 28th District
211 E 43rd Street
Suite 2000
New York, NY 10017

Tony Simone
New York State Assemblymember, 75th District
214 West 29th Street
Suite 1401
New York, NY 10001

Brad Hoylman-Sigal
Manhattan Borough President
The David N. Dinkins Municipal Building
1 Centre Street, 19th floor
New York, NY 10007

Erik Bottcher
New York State Senator, 47th District
322 Eighth Avenue Suite 1700
New York, NY 10001

Re: New York Penn Station Transformation Project

Dear Representative Nadler, Borough President Hoylman-Sigal, Senator Krueger, Senator Bottcher, and Assembly Member Simone:

Thank you for your letter of March 16, 2026 and your continued engagement regarding the future of Penn Station and the Penn Station Transformation Project (“Project”). We truly appreciate your willingness to meet with Amtrak regularly to discuss project updates and look forward to continuing our partnership to transform Penn Station.

Supplementing our recent conversations on the procurement for the Project’s Master Developer currently underway, Amtrak acknowledges the request in your March 16, 2026 letter to publicly release the Request for Proposals (“RFP”) procurement documents and emphasizes that we have given this request extensive consideration.

To first provide a recap of recent procurement activity:

- On October 30, 2025, as the first step in its Master Developer procurement process, Amtrak issued to the public a Request for Letters of Interest (the “RFLOI”), in which Amtrak provided notice of the procurement and solicited the qualifications of respondents to enter into a “pre-development agreement” (or “PDA”) with Amtrak to scope, design, and price the Project. Among other things, the RFLOI described the objectives for the Project and the “two-step” approach for the Project’s procurement, together with general information concerning the Project and criteria for evaluating the qualifications of respondents to perform the work required by the PDA and to deliver the Project. As part of Amtrak’s commitment to transparency, the RFLOI procurement document remains publicly available on the [Project Website](https://amtraknewera.com/new-york-penn-station/resources-documents/) (<https://amtraknewera.com/new-york-penn-station/resources-documents/>).

- On January 20, 2026, Amtrak announced that, pursuant to the RFLOI, Amtrak had selected three of four teams that responded to the RFLOI as qualified and eligible to respond to the RFP, the second step in Amtrak’s Master Developer procurement process. Amtrak issued a first version of the RFP procurement documents to these three “Shortlisted Teams” on the same date. Amtrak will evaluate each proposal tendered in accordance with the RFP based on criteria set forth therein. Subject to applicable law, such criteria, and the concurrence (if required) of our Amtrak Board of Directors and federal partners, Amtrak may then designate a “preferred proposer” for award of the PDA. A list of organizations involved in the Shortlisted Teams, an explanation of the RFLOI selection process, and an FAQ document providing additional details about the Project and what the procurement process entails all remain publicly available on the [Project Website](https://amtraknewera.com/new-york-penn-station/resources-documents/) (https://amtraknewera.com/new-york-penn-station/resources-documents/).

Your letter refers to a verbal conversation on Friday, February 20, 2026 during a standing monthly meeting with your offices in which Amtrak acknowledged the Code of Federal Regulations at 2 C.F.R Part 200 (*Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*). I am pleased to confirm that Amtrak is conducting its procurement of the Project in compliance with applicable law (including 2 C.F.R Part 200, *et seq.*). As the owner of New York Penn Station, Amtrak takes seriously its responsibility for the Project and is proceeding with the care, professionalism, and regard for the public interest, that Amtrak believes its stakeholders expect from Amtrak. In addition, Amtrak is following well-established “best practice” for federal-aid projects similar to this Project. Amtrak believes that its approach to disclosure taken to date of not releasing the Project’s RFP procurement documents while the procurement is ongoing best supports the integrity of the procurement process, while ensuring a fair and level playing field for all proposers.

Furthermore, currently, the development of the RFP procurement documents remains iterative and those documents are therefore subject to change. For this reason, Amtrak believes that the release of the RFP procurement documentation today would be premature. Since January, as contemplated by the procurement’s rules, the Shortlisted Teams have submitted questions and suggested changes and Amtrak has released to the Shortlisted Teams addenda amending (or not amending) the RFP based on Amtrak’s responses to those questions and comments. This iterative process is still underway.

Upon conclusion of the Master Developer procurement process, Amtrak does intend to publish a summary of the procurement process, including participating teams, overviews of the proposals that proposers will have prepared for public dissemination, and the selection process followed. At that point, Amtrak will execute the aforementioned PDA with the chosen team. This PDA agreement will cover the period from summer 2026 through 2027, during which robust public engagement, design development, financial plan development, and environmental review activities will transparently take place. Before this PDA phase, no final decisions on station design or project financing will be made.

As ever, I stand ready to work with you and appreciate your ongoing interest in the transformation of New York Penn Station for the benefit of the traveling public, the New York metropolitan region, and the Nation.

Yours sincerely,



Andy Byford
Special Advisor to the Amtrak Board
Program Executive, New York Penn Station Transformation